

COURSE SYLLABUS
The University of Texas at Arlington
College of Engineering
Department of Civil Engineering
CE 5386 – Construction Planning and Scheduling
(3 Credit Hours)

Name of Instructor: Dr. Mohammad Najafi, P.E.

Office Number: 428 Nedderman Hall and 144 CELB

Office Telephone Number: 817-272-0507 and 817-272-9177

Email Address: Najafi@uta.edu

Office Hours: Monday and Wednesday: 2:00 – 5:00 PM – Additional Office Hours by Appointment.

Teaching Assistant: Agustin Villafana, Office: CELB, Phone: 817-272-9164, Office Hours: TBD.

Course Number, Section Number, and Course Title: CE 5386 – Construction Planning and Scheduling – Section 001 (Lecture 82645).

Time and Place of Class Meetings: Tuesday and Thursday, 7:00 – 8:20 PM, Room 203, Nedderman Hall and Room 143 (Computer Lab), CELB (lab sessions to be announced in class).

Description of Course Content: Construction productivity, planning and scheduling of operations, flow charts, linear programming, critical path method (CPM), program evaluation review techniques (PERT), precedence networks, and computer methods. Co-requisite: CE 5379.

Student Learning Outcomes: Upon completion of the course, the student will have:

- an ability to apply knowledge of mathematics, science, and engineering
- an ability to design a system, component, or process to meet desired needs within realistic constraints such as economic, environmental, social, political, ethical, health and safety, manufacturability, and sustainability
- an ability to identify, formulate, and solve engineering problems
- an understanding of professional and ethical responsibility
- an ability to use the techniques, skills, and modern engineering tools necessary for engineering practice

Requirements: Graduate Standing and concurrent enrollment in CE 5379.

Required Textbook: Mubarak, S. (2010). Construction Project Scheduling and Control, 2nd Edition, John Wiley & Sons, Inc., Hoboken, NJ.

Reference Books:

- Instructors' Lecture Materials, Notes and Handouts.
- Primavera P6 Software.
- Blackboard (course management)
- Callahan, M.T., Quackenbush, D.G., Rowings, J.E. (1992). "Construction Project Scheduling," McGraw-Hill.
- Hinze, J.W. (2008). Construction Planning and Scheduling, 3rd Edition, Pearson Prentice Hall, Upper Saddle River, NJ.
- Mubarak, S. (2005). "Construction Project Scheduling and Control," Prentice Hall.

- Pierce, Jr., D.R. (1998). "Project Scheduling and Management for Construction," Second Edition, R.S. Means Company, Inc.
- Clough R.H. and Sears, G.A. (1994). "Construction Contracting," Sixth Edition, Wiley.
- Oglesby, C.H., Parker, H.W., and Howell, G.A. (1989). "Productivity Improvement in Construction," McGraw-Hill, New York, NY.
- Halpin, D. W. and Riggs L. S. (1992). "Planning and Analysis of Construction Operations," John Wiley & Sons, Inc., New York.
- Naoum, S.G. (1999). "Dissertation Research and Writing for Construction Students," Butterworth Heinemann, Great Britain.
- Adrian, J. J. (2004). "Construction Productivity: Measurement and Improvement," Stipes Publishing L.L.C., Champaign, Illinois.
- Halpin, D. W. and Riggs L. S. (1992). "Planning and Analysis of Construction Operations," John Wiley & Sons, Inc., New York.
- Ayyub, B. M., McCuen, R.H. (1997). "Probability, Statistics, and Reliability for Engineers," CRC Press, Boca Raton, Florida.
- Devor, R.E., Chang, T., and Sutherland, J.W. (2007). "Statistical Quality Design and Control: Contemporary Concepts and Methods," Pearson/Prentice Hall, Upper Saddle River, N.J.
- Mincks, W. R. and Johnston, H. (2004). "Construction Jobsite Management," 2nd Edition, Thomson Delmar Learning, Clifton Park, New York.

Descriptions of major assignments and examinations with due dates: There will be two exams (one close to midterm and one final which will be comprehensive), one project, and several homework and lab assignments. See Course Outline for specific dates.

Grading Policy: Grades will be determined according to the following scale (the grading scale may be lowered at the discretion of the instructor, but will not be raised):

Grade	% Required
A	90 -100
B	80-89
C	70-79
D	60-69
F	Less than 60

Students will be required to accumulate points from the following:

Homework	15%
Class Attendance & Participation	10%
Midterm Exam	20%
Lab Assignments	15%
Term-Project & Presentation	15%
Final Exam (Comprehensive)	25%
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Total	100%

Attendance Policy: Students are expected to attend all classes. For total professional development, class participation and discussions are required. Everyone is asked to arrive and be seated promptly for the duration of class to minimize the disruption to others. All cell phones, computers and I-pods must be off during the class time.

Drop Policy: Students need to consult UTA Web site for information on the university drop policy.

Americans with Disabilities Act: The University of Texas at Arlington is on record as being committed to both the spirit and letter of federal equal opportunity legislation; reference Public Law 92-112 - The Rehabilitation Act of 1973 as amended. With the passage of federal legislation entitled *Americans with Disabilities Act (ADA)*, pursuant to section 504 of the Rehabilitation Act, there is renewed focus on providing this population with the same opportunities enjoyed by all citizens.

As a faculty member, I am required by law to provide "reasonable accommodations" to students with disabilities, so as not to discriminate on the basis of that disability. Student responsibility primarily rests with informing faculty of their need for accommodation and in providing authorized documentation through designated administrative channels. Information regarding specific diagnostic criteria and policies for obtaining academic accommodations can be found at www.uta.edu/disability. Also, you may visit the Office for Students with Disabilities in Room 102 of University Hall or call them at (817) 272-3364.

Academic Integrity: It is the philosophy of The University of Texas at Arlington that academic dishonesty is a completely unacceptable mode of conduct and will not be tolerated in any form. All persons involved in academic dishonesty will be disciplined in accordance with University regulations and procedures. Discipline may include suspension or expulsion from the University.

"Scholastic dishonesty includes but is not limited to cheating, plagiarism, collusion, submission for credit of any work or materials that are attributable in whole or in part to another person, taking an examination for another person, any act designed to give unfair advantage to a student or the attempt to commit such acts." (Regents' Rules and Regulations, Series 50101, Section 2.2)

Student Support Services Available: The University of Texas at Arlington supports a variety of student success programs to help you connect with the University and achieve academic success. These programs include learning assistance, developmental education, advising and mentoring, admission and transition, and federally funded programs. Students requiring assistance academically, personally, or socially should contact the Office of Student Success Programs at 817-272-6107 for more information and appropriate referrals.

Final Review Week: A period of five class days prior to the first day of final examinations in the long sessions shall be designated as Final Review Week. The purpose of this week is to allow students sufficient time to prepare for final examinations. During this week, there shall be no scheduled activities such as required field trips or performances; and no instructor shall assign any themes, research problems or exercises of similar scope that have a completion date during or following this week unless specified in the class syllabi. During Final Review Week, an instructor shall not give any examinations constituting 10% or more of the final grade, except makeup tests and laboratory examinations. In addition, no instructor shall give any portion of the final examination during Final Review Week. Classes are held as scheduled during this week and lectures and presentations may be given.

Engineering Librarian:

Sylvia George-Williams, Engineering Librarian

UT Arlington Science & Engineering Library

Mailing address: B03D Nedderman Hall, Arlington, TX 76019. Phone: (817) 272 7519, Email: sylvia@uta.edu

E-Culture Policy: The University of Texas at Arlington has adopted the University email address as an official means of communication with students. Through the use of email, UT-Arlington is able to provide students with relevant and timely information, designed to facilitate student success. In particular, important information concerning registration, financial aid, payment of bills, and graduation may be sent to students through email.

All students are assigned an email account and information about activating and using it is available at www.uta.edu/email. New students (first semester at UTA) are able to activate their email account 24 hours after registering for courses. There is no additional charge to students for using this account, and it remains active as long as a student is enrolled at UT-Arlington. Students are responsible for checking their email regularly.

Laptop use in the classroom: In order to minimize distraction, the use of laptop and/or any other digital device (except standard scientific calculators) in the classroom is NOT allowed.

Make-up Exam Policy: All students must take the exams. Only extenuating circumstances will be accepted as excuse for missing the exam. Health related excuses require medical reports and the signature of a physician that provided treatment.

Grade Grievance Policy: Refer to UTA Catalog for more information.

CE 5386 – Construction Planning and Scheduling
TENTATIVE COURSE OUTLINE

Day	Date	Topic	Description	Assignments Due	
Week 1					
Thur	Aug 23	Introduction to the Course and Planning & Scheduling	Introduction to planning & scheduling, importance of scheduling, and scheduling & project management		
Week 2					
Tues	Aug 28	Bar Charts	Definitions, advantages and disadvantages of bar charts		
Thur	Aug 30	Basic Networks	Definitions, types of networks, and basic terminology	Assignment 1	
Week 3					
Tues	Sept 4	Lab Assignment – 1			
Thur	Sept 6	Precedence Networks	Introduction, types of relationships, percent complete approach, fast track projects, CPM calculations for precedence diagram, and summary	Assignment 2	
Week 4					
Tues	Sept 11	Arrow Diagrams	Arrow diagrams, logic of network, notation, dummy activities, node networks, comparison of arrow & node diagrams, network versus bar chart, and time-scale logic diagrams	Assignment 3	
Thur	Sept 13	Guest Speaker Presentation			
Week 5					
Tues	Sept 18	The Critical Path Method (CPM)	Definitions, steps required for scheduling, resource allocation & leveling, the critical path, network logic and constraints	Assignment 4	
Thur	Sept 20	Resource Allocation and Leveling	Categories of resources, definitions, resource leveling for a project, and material management		
Week 6					
Tues	Sept 25	Schedule Updating and Project Control	Need for schedule updating, updated schedule, steps for updating a schedule	Assignment 5	
Thur	Sept 27	Lab Assignment – 2			
Week 7					
Tues	Oct 2	Schedule Updating and Project Control	Project control, methods for project controls, percent complete, earned value analysis, and S Curves	Assignment 6	
Thur	Oct 4	Schedule Compression and Time-Cost Trade-off – Linear Scheduling and PERT	Introduction, accelerating a project, direct and indirect costs, recovery schedules, and optimum project scheduling --Linear scheduling method (LSM), and Relationship – PERT	Assignment 7	
Week 8					
Tues	Oct 9	Lab Assignment – 3			
Thur	Oct 11	Midterm Exam			
Week 9					
Tues	Oct 16	Lab Assignment – 4			
Thur	Oct 18	Lab Assignment – 5			
Week 10					
Tues	Oct 23	Lab Assignment – 6			Assignment 8
Thur	Oct 25	Lab Assignment – 7			
Week 11					
Tues	Oct 30	Reports and Presentations	Differences and guidelines	Assignment 9	
Thur	Nov 1	Scheduling as Part of Project Management	Accounting and scheduling		
Week 12					
Tues	Nov 6	Construction Delay	Method and analysis		
Thur	Nov 8	Risk Management	Types of risks	Assignment 10	

Day	Date	Topic	Description	Assignments Due
Week 13				
Tues	Nov 13		Lab Assignment – 8	
Thur	Nov 15		Lab Assignment – 9	Assignment 11
Lab Assignment – 10				
Tues	Nov 20		Lab Assignment – 11	
Thur	Nov 22		Thanksgiving Holidays	
Week 15 – Project Presentations				
Tues	Nov 27		Lab Assignment –12	Term Project Due
Thur	Nov 29		Project Presentations	
Week 16 – Project Presentations and Final Exam				
Tues	Dec 4		Project Presentations	
Thursday, December 6, 8:15 – 10:45 PM			Final Exam (Comprehensive)	