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Description of Course Content: A survey of both deterministic and stochastic quantitative topics in operations research. These include recursion and difference equations, Markov chains and decision processes, decision theory and games, multiple objective decision making, goal programming, and queueing analysis.

Student Learning Outcomes: This course is designed to develop modeling and decision-making skills in both deterministic and stochastic situations, as well as the ability to do an independent group project and write a report. These outcomes will be evaluated with the three tests and group project.

Prerequisite: IE 3301, IE 3315, Math 3319 (or current enrollment).


Attendance: At The University of Texas at Arlington, taking attendance is not required but attendance is a critical indicator in student success. Each faculty member is free to develop his or her own methods of evaluating students’ academic performance, which includes establishing course-specific policies on attendance. However, while UT Arlington does not require instructors to take attendance in their courses, the U.S. Department of Education requires that the University have a mechanism in place to mark when Federal Student Aid recipients “begin attendance in a course.” UT Arlington instructors will report when students begin attendance in a course as part of the final grading process. Specifically, when assigning a student a grade of F, faculty report the last date a student attended their class based on evidence such as a test, participation in a class project or presentation, or an engagement online via Blackboard. This date is reported to the Department of Education for federal financial aid recipients.

For this class, I have established the following attendance policy.
(1) Class attendance is required for the first two weeks of class. Afterward, attendance is not required except on days noted in the schedule. However, attendance is strongly encouraged.

(2) You are responsible for all information given in class. It will not be repeated outside class since you also have access to a video of each class as noted below. Students not attending class regularly average nearly a grade lower than those attending.

(3) Students will be assigned permanent class seats in the first two weeks. Choose a seat and sit there on the third period. That seat will become your assigned seat. In this way, further data can be acquired to correlate class attendance and grades.

**Videos:** You will have access on Blackboard to a video of each class unless there is a technical issue. The availability of videos is thus not guaranteed. Moreover, most students do not learn well from videos, probably from lack of focus. The videos are provided as a means to review the material presented in class.

**Homework:** Homework will not be graded since answers are provided. However, students are strongly encouraged to work the assigned practice problems. Failure to do so will likely lead to poor grades.

**Expectations for Out-of-Class Study:** Beyond the time required to attend each class meeting, students enrolled in this course should expect to spend at least an additional 5 hours per week of their own time in course-related activities. Studying for exams will require further time.

**Class Courtesy:** To enhance learning, the instructor insists on a quiet classroom. Silence cell phones before class and refrain from talking during class. Students who come to class late should enter the classroom as discreetly as possible.

**ABET Lifelong Learning Criterion:** The ABET IE program criteria includes the following: "a recognition of the need for, and an ability to engage in, lifelong learning." For this reason, during the first 5-10 minutes of most classes I will list some useful words that you should know for a foundation for reading about the broader world. I will also discuss various new developments that will impact your lives. The idea is to instill the idea that most of the knowledge that you will eventually use is being created now or will be created during your lifetime. You need to realize that and be prepared.

**Changes to Syllabus:** The instructor reserves the right to make reasonable modifications to this syllabus as needed during the semester when circumstances arise. Students will be notified in advance of such changes both in class and by email. All students are responsible for such changes.

**Description of Major Assignments and Examinations:**

1. There will be three in-class exams on the dates in the schedule below. They will be closed-book as noted below in Exam Protocol. The problems on each exam will be equally weighted even though some may be easier or harder than others. Exam grades are not curved.

2. There will be a group project. The goals of this assignment are to identify a practical OR problem worthy of a minor study, to learn the basics of writing a group project proposal, to perform the study, to learn the basics of writing a group project report, and to make
group a 12-15 minute PowerPoint presentation to the class. Students must work in
groups of five. Group assignments will be made by the instructor. This group project will
be graded on the basis of 1/3 for the report's content, 1/3 for the report's organization and
proper style and professionalism, and 1/3 on the presentation's organization and
professionalism. Reports will be checked for plagiarism. See the schedule below for
project completion dates.

3. Five queueing problems in the notes must be solved by Tora and turned in December 4.
Any problem not turned in will deduct a point from the grade on exam 3 on queueing.

Make-up Exams: Make-up exams will NOT be given unless an illness or emergency is
thoroughly documented. Whenever, possible, you should contact the instructor before the exam
in such cases. A missed final exam will result in an F in the course unless (i) the instructor is
contacted and (ii) the illness or emergency is documented by Thursday of finals week.

Exam Grading Complaints: If you disagree with your grade on any test problem when the exam
is returned, you must submit after that class a written statement on the back of the returned exam
that indicated the problem to be regraded. I will regrade that particular problem as well as the
entire exam. Remember that only what you systematically wrote on the exam paper while taking it
can be considered in grading a problem – not what you meant or claim to know. Moreover,
answers that are submitted without supporting written work will receive NO credit. Simply putting
down an answer is quite suspicious. Even if you can do problems in your head, still show your
work.

Exam Proctocoal:

1. The test is closed book. The only materials that you can have at your desk are your one-
page "cheat sheets" written on both back and front.

2. Your cell phone and computer, plus all books and your own class notes, must be placed
at the side of the room, front of the room, or back of the room. It is suggested that you not
bring them.

3. You must sit in the seat on the seating chart shown on the door and at the front of the
room. No exceptions. This seat will differ from your permanent class seat.

4. Bring your UTA IDs to be checked.

5. Arrive EARLY to put your books, etc., away and to find your assigned seat. Anyone
arriving late will not receive extra time.

6. Talking to anyone during the test or having a cell phone on your person during the test is
defined to be cheating in this class, as is any form of communication between students.

7. The instructor will quickly go over the test at the beginning of the period.

8. Students are not permitted to leave the room during the exam, unless absolutely
necessary. Suspicious activity will be noted on the seating chart. The University of Texas
System has approved videotaping a test. This will be done if possible.

9. Five points will be deducted on a test for EACH minute that a student continues working
on a test after the time at which the instructor calls for them to be turned in.
10. The exams will ONLY be given back and explained during the next period. They will not be given back at any other time without a documented illness or emergency. Class attendance is compulsory on that day.

Course Grade:

- The three examinations will be equally weighted as 75% of your grade, where the exam 3 grade includes any points deducted for not turning in the queueing Tora assignment.
- The group projects will count 25% of your grade.
- Grades are not curved.
- No extra work can be used to improve a grade.
- No quiz can be retaken to improve a grade.
- There is no negotiation of grades.

Class Schedule:

- Introduction and overview - 1 period
- Modeling with linear difference equations - 2 periods
- Markov chains - 3 periods
- Markov decision processes and group assignments, Wednesday, September 20
- Review Monday, Sept. 25 - 1 period
- Exam 1 - Wednesday, Sept. 27
- Group Project proposal due Wednesday, October 4
- Decision analysis and games - 3 periods
- Multiple Objective (Pareto) decision making - 2 periods
- Goal programming - 1 period
- Negotiation and common decision errors - 1 period
- Monday, October 23 – no class, INFORMS conference
- Monday, October 30 – problem session by GTA
- Wednesday Monday, October 30
- Review Wednesday, November 1
- Exam 2 - Monday, November 6
- Queueing theory - 6 periods
- All group projects PowerPoint presentations and accompanying reports are turned in - Monday, November 27
- Group presentations - Wednesday, November 29 and Monday, December 4
- Review for Quiz 3 - Wednesday, Dec. 6. The five queueing problems solved by Tora are due.
- Quiz 3 – Friday, Dec. 15, 2:00 - 4:30 p.m. during finals week.

Review Classes: If time permits, the period before a test will be a review period, and sample test questions will be solved.

Drop Policy: Students may drop or swap (adding and dropping a class concurrently) classes through self-service in MyMav from the beginning of the registration period through the late registration period. After the late registration period, students must see their academic advisor to drop a class or withdraw. Undeclared students must see an advisor in the University Advising Center. Drops can continue through a point two-thirds of the way through the term or session. It is
the student's responsibility to withdraw officially if they do not plan to attend after registering. Students will not be automatically dropped for non-attendance. Repayment of certain types of financial aid administered through the University may be required as the result of dropping classes or withdrawing. For more information, contact the Office of Financial Aid and Scholarships (http://www.uta.edu/aoa/fao/).

**Electronic Communication:** UT Arlington has adopted MavMail as its official means to communicate with students about important deadlines and events, as well as to transact university-related business regarding financial aid, tuition, grades, graduation, etc. All students are assigned a MavMail account and are responsible for checking the inbox regularly. There is no additional charge to students for using this account, which remains active even after graduation. Information about activating and using MavMail is available at http://www.uta.edu/oit/cs/email/mavmail.php.

**Disability Accommodations:** UT Arlington is on record as being committed to both the spirit and letter of all federal equal opportunity legislation, including The Americans with Disabilities Act (ADA), The Americans with Disabilities Amendments Act (ADAAA), and Section 504 of the Rehabilitation Act. All instructors at UT Arlington are required by law to provide “reasonable accommodations” to students with disabilities, so as not to discriminate on the basis of disability. Students are responsible for providing the instructor with official notification in the form of a letter certified by the Office for Students with Disabilities (OSD). Only those students who have officially documented a need for an accommodation will have their request honored. Students experiencing a range of conditions (Physical, Learning, Chronic Health, Mental Health, and Sensory) that may cause diminished academic performance or other barriers to learning may seek services and/or accommodations by contacting: The Office for Students with Disabilities, (OSD) www.uta.edu/disability or calling 817-272-3364. Information regarding diagnostic criteria and policies for obtaining disability-based academic accommodations can be found at www.uta.edu/disability.

**Non-Discrimination Policy:** The University of Texas at Arlington does not discriminate on the basis of race, color, national origin, religion, age, gender, sexual orientation, disabilities, genetic information, and/or veteran status in its educational programs or activities it operates. For more information, visit uta.edu/eos.

**Title IX Policy:** The University of Texas at Arlington (“University”) is committed to maintaining a learning and working environment that is free from discrimination based on sex in accordance with Title IX of the Higher Education Amendments of 1972 (Title IX), which prohibits discrimination on the basis of sex in educational programs or activities; Title VII of the Civil Rights Act of 1964 (Title VII), which prohibits sex discrimination in employment; and the Campus Sexual Violence Elimination Act (SaVE Act). Sexual misconduct is a form of sex discrimination and will not be tolerated. For information regarding Title IX, visit www.uta.edu/titleIX or contact Ms. Jean Hood, Vice President and Title IX Coordinator at (817) 272-7091 or jmhood@uta.edu.

**Academic Integrity:** Students enrolled all UT Arlington courses are expected to adhere to the UT Arlington Honor Code:

> I pledge, on my honor, to uphold UT Arlington’s tradition of academic integrity, a tradition that values hard work and honest effort in the pursuit of academic excellence.
I promise that I will submit only work that I personally create or contribute to group collaborations, and I will appropriately reference any work from other sources. I will follow the highest standards of integrity and uphold the spirit of the Honor Code.

UT Arlington faculty members may employ the Honor Code in their courses by having students acknowledge the honor code as part of an examination or requiring students to incorporate the honor code into any work submitted. Per UT System Regents’ Rule 50101, §2.2, suspected violations of university’s standards for academic integrity (including the Honor Code) will be referred to the Office of Student Conduct. Violators will be disciplined in accordance with University policy, which may result in the student’s suspension or expulsion from the University. Additional information is available at https://www.uta.edu/conduct/.

Student Support Services: UT Arlington provides a variety of resources and programs designed to help students develop academic skills, deal with personal situations, and better understand concepts and information related to their courses. Resources include tutoring, major-based learning centers, developmental education, advising and mentoring, personal counseling, and federally funded programs. For individualized referrals, students may visit the reception desk at University College (Ransom Hall), call the Maverick Resource Hotline at 817-272-6107, send a message to resources@uta.edu, or view the information at http://www.uta.edu/universitycollege/resources/index.php.

Campus Carry: Effective August 1, 2016, the Campus Carry law (Senate Bill 11) allows those licensed individuals to carry a concealed handgun in buildings on public university campuses, except in locations the University establishes as prohibited. Under the new law, openly carrying handguns is not allowed on college campuses. For more information, visit http://www.uta.edu/news/info/campus-carry/.

Student Feedback Survey: At the end of each term, students enrolled in classes categorized as lecture, seminar, or laboratory shall be directed to complete a Student Feedback Survey (SFS). Instructions on how to access the SFS for this course will be sent directly to each student through MavMail approximately 10 days before the end of the term. Each student’s feedback enters the SFS database anonymously and is aggregated with that of other students enrolled in the course. UT Arlington’s effort to solicit, gather, tabulate, and publish student feedback is required by state law; students are strongly urged to participate. For more information, visit http://www.uta.edu/sfs. For IE 4315, any student participating in the SFS will have 5 points added to the sum of the student’s exams as an incentive to participate. Further details will given later.

Final Review Week: A period of five class days prior to the first day of final examinations in the long sessions shall be designated as Final Review Week. The purpose of this week is to allow students sufficient time to prepare for final examinations. During this week, there shall be no scheduled activities such as required field trips or performances; and no instructor shall assign any themes, research problems or exercises of similar scope that have a completion date during or following this week unless specified in the class syllabus. During Final Review Week, an instructor shall not give any examinations constituting 10% or more of the final grade, except makeup tests and laboratory examinations. In addition, no instructor shall give any portion of the final examination during Final Review Week. During this week, classes are held as scheduled. In addition, instructors are not required to limit content to topics that have been previously covered; they may introduce new concepts as appropriate.
**Emergency Exit Procedures:** Should we experience an emergency event that requires us to vacate the building, students should exit the room and move toward the nearest exits, which are located on the first floor down the stairs at either end of the hallway. When exiting the building during an emergency, one should never take an elevator but should use the stairwells. Faculty members and instructional staff will assist students in selecting the safest route for evacuation and will make arrangements to assist handicapped individuals.

**Inclement Weather Policy:** If the University is closed, this class will not meet. Any scheduled assignments or examinations will be rescheduled to the next class period that the class meets. You can get information by dialing 972-601-2049 or checking the main website at [www.uta.edu](http://www.uta.edu).